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**MEMORANDUM FOR: The Deputy Director of Central Intelligence**  
**SUBJECT: Agency Research and Development**

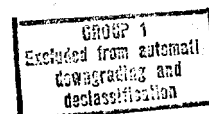
You will recall that at lunch on Wednesday, 27 March, the Director raised again the necessity of sufficiently emphasizing agency research and development, looking toward new intelligence collection systems. Since that discussion, we have been giving further thought to this matter and would like to propose the following actions:

1. The establishment of an internal Agency research board. This board should be chaired by you and should have as its membership the Deputy Director (Research) and/or his Deputy, the Assistant Director for Scientific Intelligence and/or his Deputy, the Chief, Technical Services Division and/or his Deputy, and the Chief of the Office of Communications and/or his Deputy. This group should meet at regular intervals with a specific agenda concerned with development of new programs and review of existing projects.

2. The creation of a small advisory group of non-Agency scientists. We believe that the CIA Research Board, which has advised TSD in recent years, is somewhat unwieldy as to numbers and has had terms of reference which were not sufficiently specific. We would like to see a board of perhaps three or four distinguished figures in the field of scientific research and development who could devote enough time to Agency affairs for them to conduct a continuing independent review of all Agency research and development projects. We would like to repeat our recommendation contained in my memorandum of 26 December 1962 to the Director that this group be chaired by [REDACTED] the Vice

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President for [REDACTED] (It is my understanding that [REDACTED] is due to retire within the near future.) This group would have the virtue not only of making an objective evaluation of our efforts in this field but also of being able to suggest new ideas and new approaches.

3. Periodic seminars on Agency research and development problems. We would also like to recommend that the one-day conference scheduled for [REDACTED] on 4 April be the prototype for continuing get-togethers of this kind outside of Washington. This conference will address itself to an elaboration of the attached list of basic research requirements prepared by TED for the DD/R's consideration. This type of forum permits Agency scientists to examine and exchange ideas in a quiet atmosphere away from the demands of daily business. You may wish to attend this conference to evaluate for yourself the effectiveness of such seminars.

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**Richard Helms**  
**Deputy Director (Plans)**

**Encl**

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